RESPONSIBLE INVESTMENT STRATEGY 2023 – 2024

| | Stewardship | Climate | Impact |
|-------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Strategic outcome | Realise long-term value through active ownership. | Understand, manage and mitigate exposure to physical and transition climate risks. Participate in climate transition opportunities | Generate positive, measurable social and environmental impact alongside an appropriate financial return. |
| Policy | ✓ RI Policy | Consider making a Net Zero Commitment | Impact policy |
| Key actions | ✓ Join asset owner networks ✓ Establish RI beliefs and RI Policy ✓ Stock lending workshop Participate in ACCESS RI Phase 2 Procurement Explore Stewardship Code Signatory status | ✓ Climate risk workshop ✓ Carbon footprint ✓ Scenario analysis ✓ Communicate results with managers Analyse manager climate maturity Net zero pathway analysis Analyse transition potential of portfolio | Explore impact / sustainable investment Explore SDG Alignment SDG Mapping "Levelling Up" requirements |
| Ongoing activity / BAU | Review RI Beliefs / RI Policy Monitor engagement and voting Monitor securities lending Collaboration / Investor network review e.g. IIGCC and LAPFF | Monitor manager maturity Monitor portfolio emissions | Monitor and measure impact |
| Portfolio construction / Investable products | Integrate ESG issues at all stages of the investment decision making process, from setting investment strategy to monitoring investment managers. | Transition aligned mandates Low carbon Climate solutions | Affordable housing (property) Renewable energy (infrastructure) Decommissioning (infrastructure) Other private markets Sustainable public markets mandates (e.g. Impax) |
| Transparency and disclosure | Stewardship report ✓ Publish voting records | TCFD Reporting | Impact reporting |
| Workplan items | RI Policy Review Investor network review / LAPFF Update ACCESS RI Reporting Update Explore UK Stewardship Code | Climate risk reporting / FM maturity Net Zero / Transition Pathway Workshops Implement TCFD Reporting | Impact Workshop (III / PfP) SDG Workshop (KPF, other funds) |

RESPONSIBLE INVESTMENT WORKPLAN 2023/24

| Committee | RIWG Meeting | Lead items | Additional items | Committee plan |
|------------|--------------|---------------------------------------|----------------------------|-------------------------|
| 29 Mar | 26 Feb 2023 | RI Strategy / Workplan | FM Climate Maturity Update | RI Strategy / Workplan |
| 2023 | | | RI Glossary | RI Update |
| 22 Jun | Mar 2023 | LAPFF Update | Investor network review | Investor network review |
| 2023 | May 2023 | Net zero workshop Part 1 (Mercer) | Investor network review | RI Update |
| | Jun 2023 | Net zero workshop Part 2 (Ninety One) | | - |
| 26 Sep | Jul 2023 | Workplan review | | RI Update |
| 2023 | | | | |
| 12 Dec | Sep 2023 | SDG workshop | ACCESS RI Reporting Update | RI Update |
| 2023 | Oct 2023 | Impact investing workshop (PFP) | | Net zero target |
| | Nov 2023 | Net Zero Target / Interim targets | RI Policy review | RI Policy |
| 22 Feb | Q1 2024 and | TCFD Reporting briefing | | Impact investing |
| 2024* / 26 | onwards | Annual PRI Report | | RI Update |
| Mar 2024 | | Impact evaluation / reporting | | |
| | | Stewardship Code Briefing | | |
| | | Stewardship Code GAP Analysis | | |

*The Pension Fund Committee has customarily had two meetings in Q1, with the informal February meeting reserved for strategy development and/or training.